



1Q2022
WEBCAST PRESENTATION

May 10th, 2022

Agenda

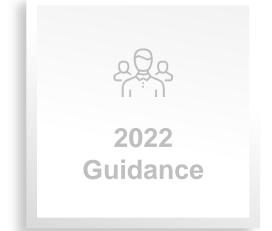














1Q'22 Highlights – Strong Performance



Net Sales
10,2 billion TL
Net Sales Growth
59,9%
LFL Growth
44,4%



New Store Openings **276**

Total Number of Stores
9.523

EBITDA

(exc. IFRS 16)

600,7 million TL EBITDA Margin 5,9%

EBITDA

(inc. IFRS 16)

893,8 million TL EBITDA Margin 8,8%

Net Income (exc. IFRS 16)

288,2 million TL Margin 2,8% Net Income (inc. IFRS 16)

250,3 million TL Margin 2,5%





CAPEX 386,8 million TL





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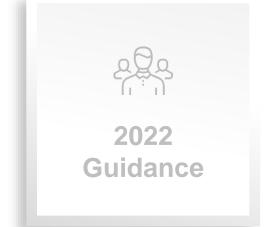














Store Expansion Continues



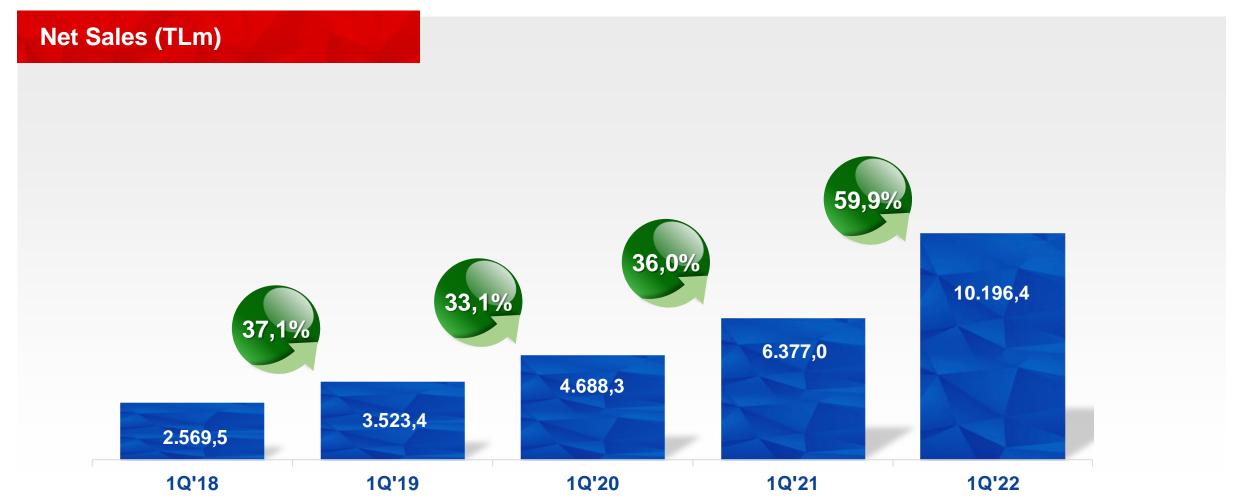


(*) As of March 31, 2022, The Group has a total of 9.523 Stores (9.116 Şok Stores, 407 Şok Mini Stores) and 32 Warehouses.



Sustainable Revenue Growth





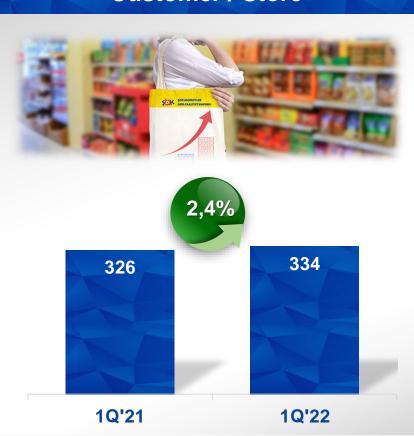
Continuing Growth in LFL Store Sales



LFL Daily Average Sales / Store (TL)

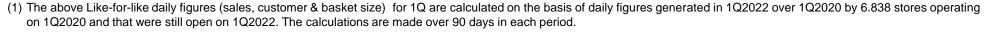


LFL Daily Average Customer / Store



LFL Daily Avg. Basket Size / Store (TL)

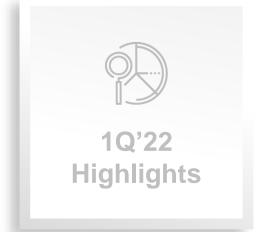






Agenda

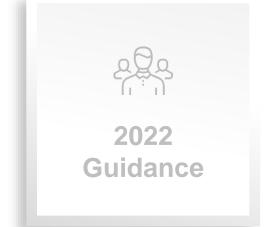








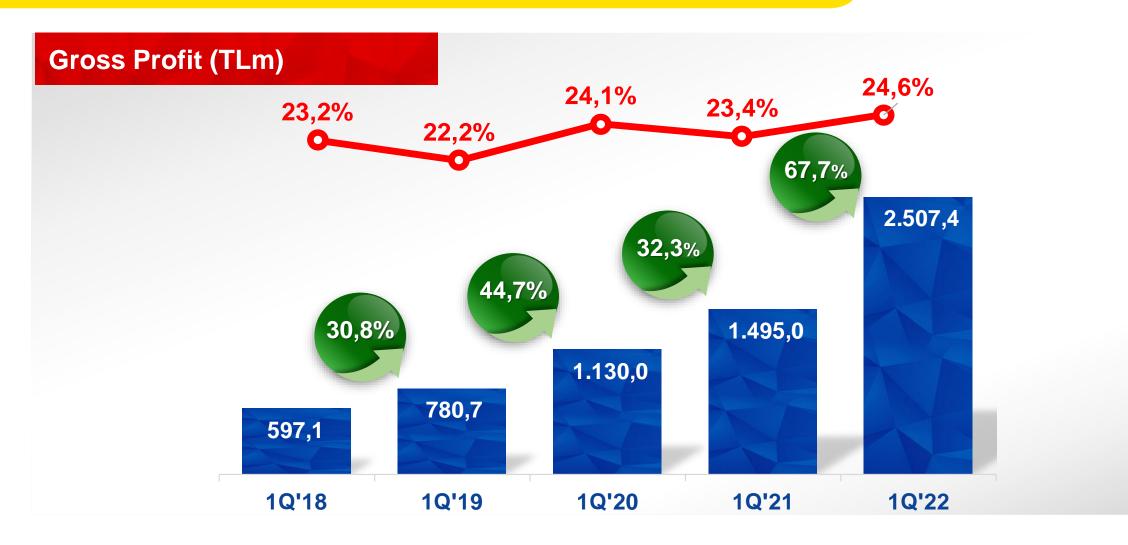






Gross Profit Improvement

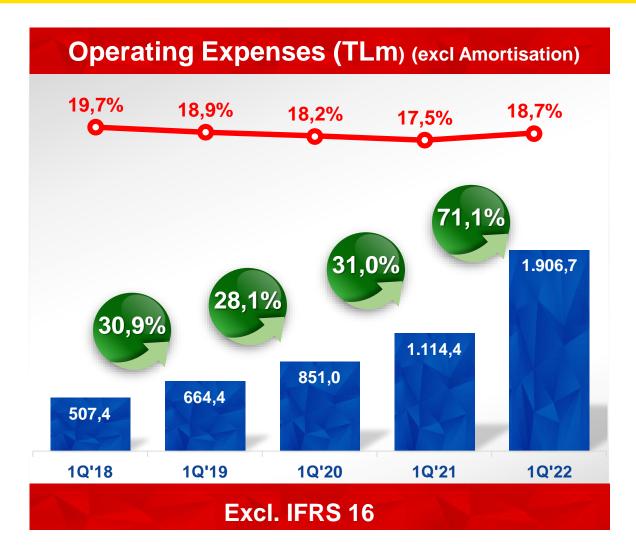


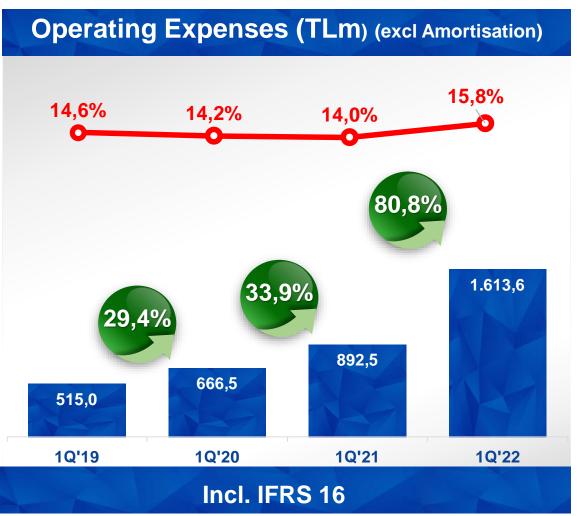


Gross Margin(%)

Cost management & Operating Leverage



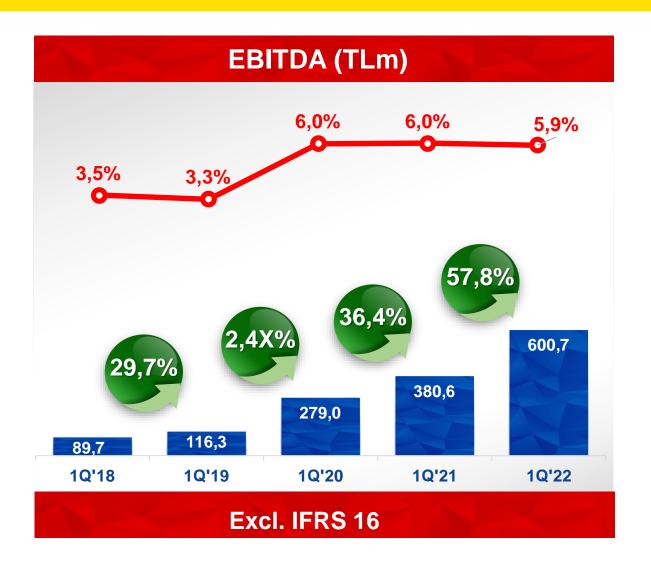


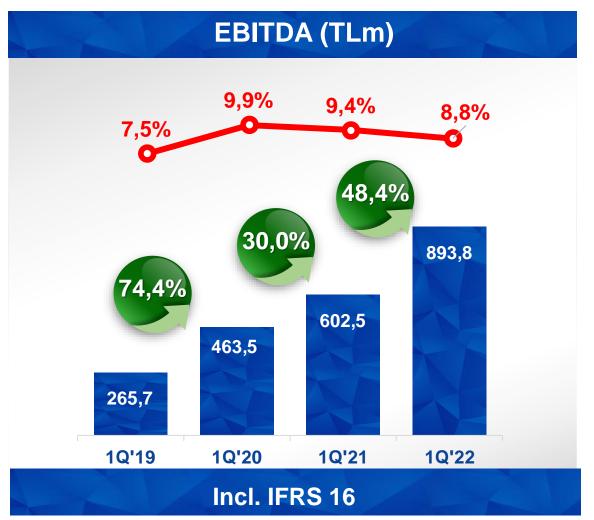




EBITDA Improvement

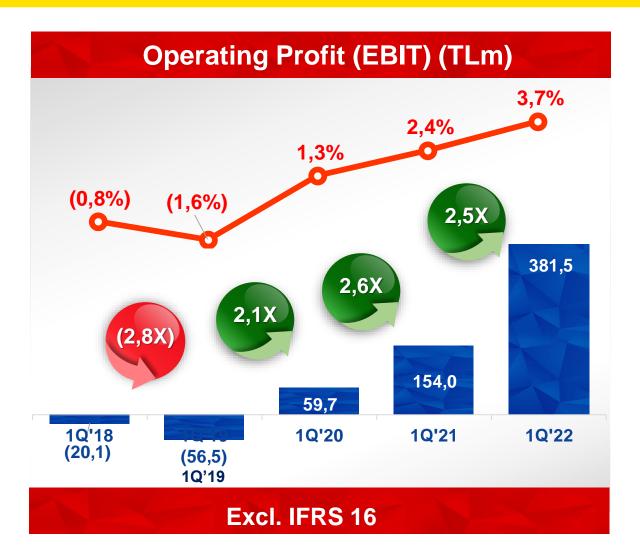


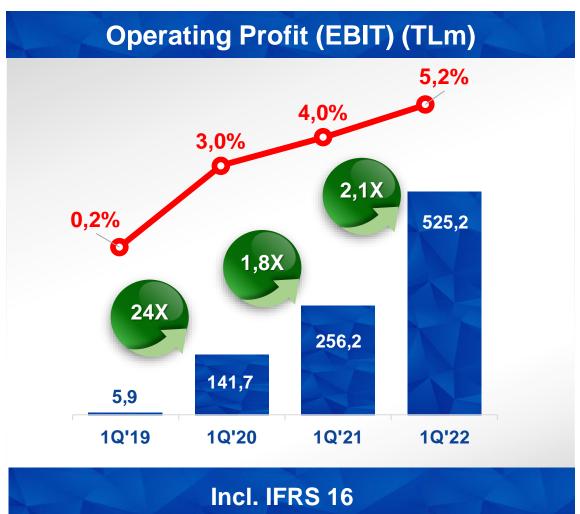




EBIT Improvement

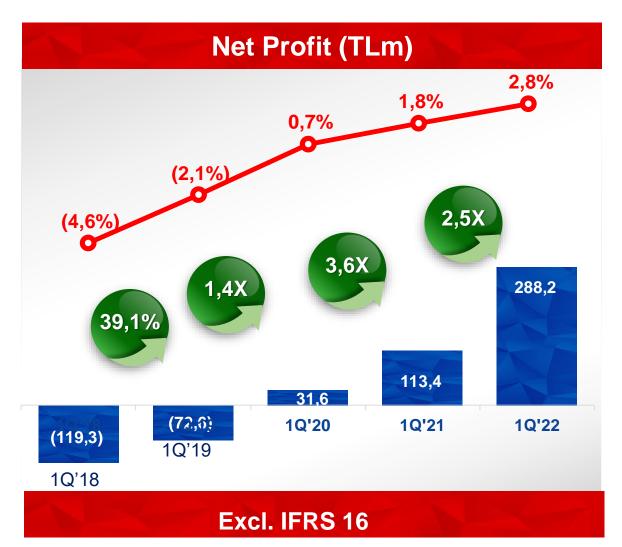


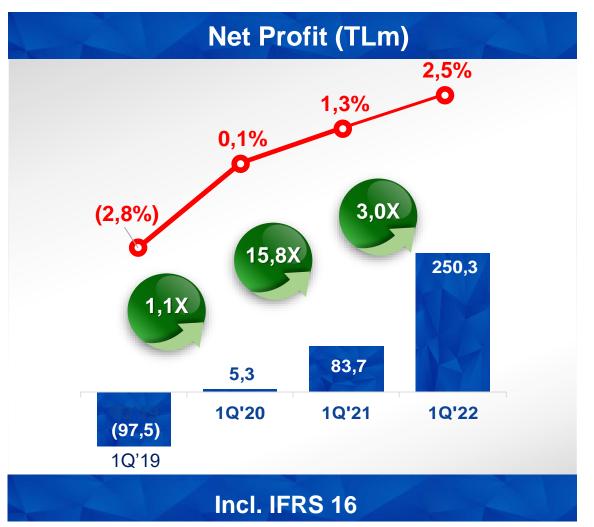




Net Profit Improvement



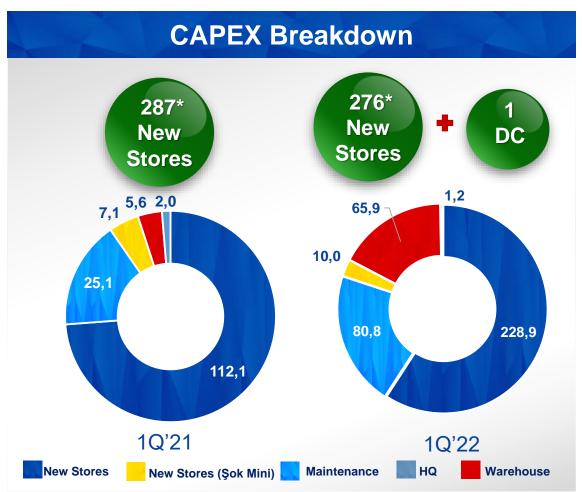




CAPEX Management







(*) Including Şok and Şok Mini, net of closings

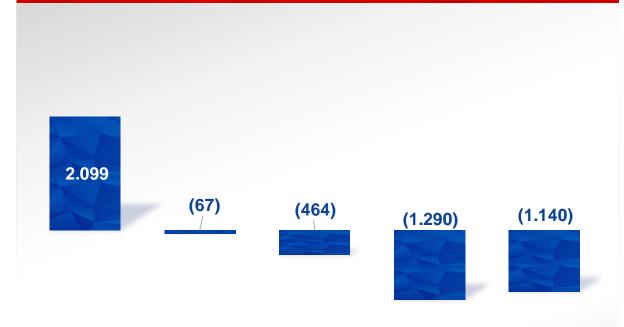
CAPEX/ Sales (%)



Strong Cash Position



Net Debt / (Cash) (TLm) – Excl. IFRS 16



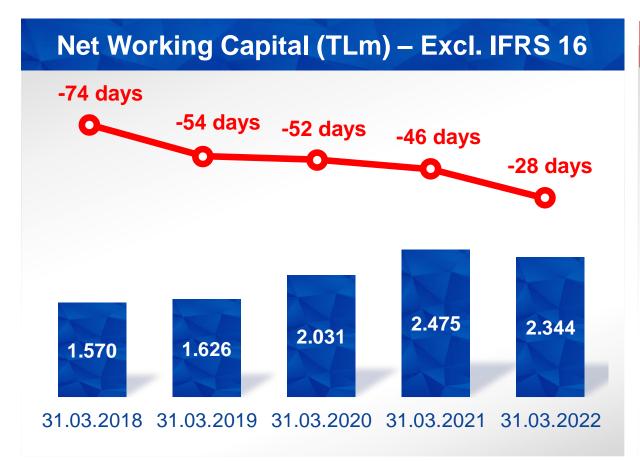
31.03.2018 31.03.2019 31.03.2020 31.03.2021 31.03.2022

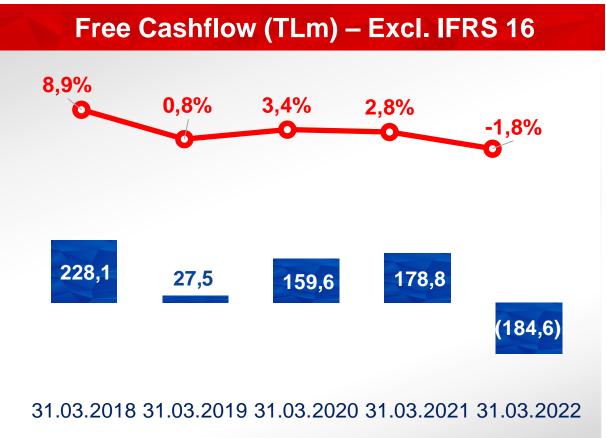
Net Debt / Cash Breakdown (TLm) – Excl. IFRS 16

TLm	31.03.2018	31.03.2019	31.03.2020	31.03.2021	31.03.2022
Short Term					
Borrowings	1.879,3	75,4	0,0	0,0	0,0
Obligations under					
Financial Lease	283,6	183,8	86,9	20,7	0,0
Total Debt	2.162,9	259,2	86,9	20,7	0,0
Cash & Cash					
Equivalents	(63,7)	(326,4)	(550,4)	(1.310,8)	(1.139,8)
Net Debt	2.099,1	(67,4)	(463,5)	(1.290,1)	(1.139,8)

Negative Working Capital & FCF Generation



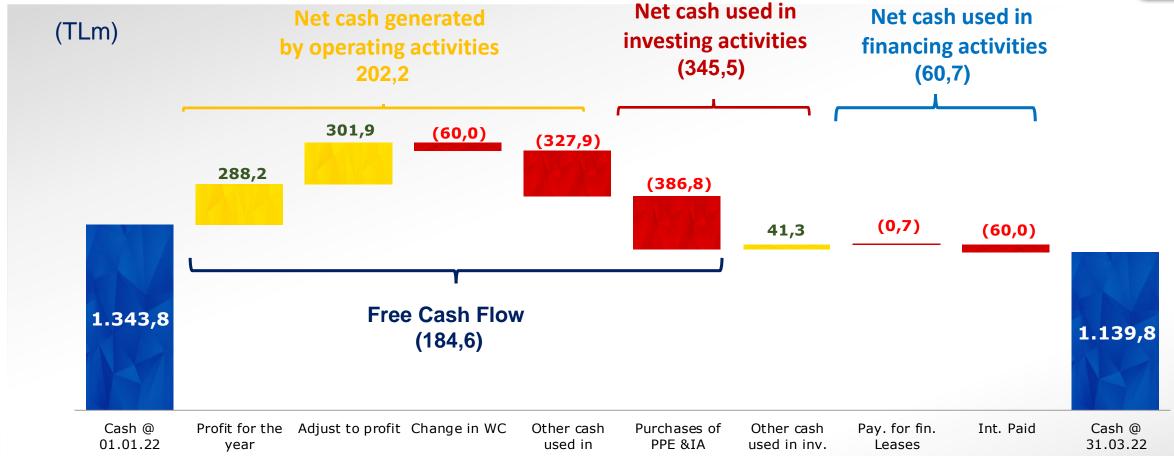




FCF/Net Sales(%)

Strong Cash Flow (exc. IFRS 16)





^(*) Details of cash flow are also reported at IFRS Report (Page 56.)

Agenda















Sustainability Performance



ENVIRONMENT



Reusable Boxes Project

~ **19 million** cardboard or plastic box waste were prevented in 2020

Energy Consumption

Electricity Consumption

Smart stores

Social Responsibility

- Contribution to employment
 - ~ **40.000** employees
- Supporting housewife
- ~ **7.500** hand-made shopping bag were sold in 2020.

Gender Equality

Female I

49% 51%



SOCIAL









Sustainability Performance



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Gender Equality

Female Male 49% 51%





SOCIAL









Cepte ŞOK (Şok in Mobile) Unique Online Home Delivery Model



Value Propositon

- **Extensive Coverage**
- Free Delivery
- %100 Electric Vehicles
- **Discount Store Price**
- Alternative Order Methods
- Alternative Payment Methods
- **Loyalty Program**

Payment Methods **Alternative Order Methods Alternative**



Cash on **Delivery Credit Card** at the Door



















CEPTE

SOK

















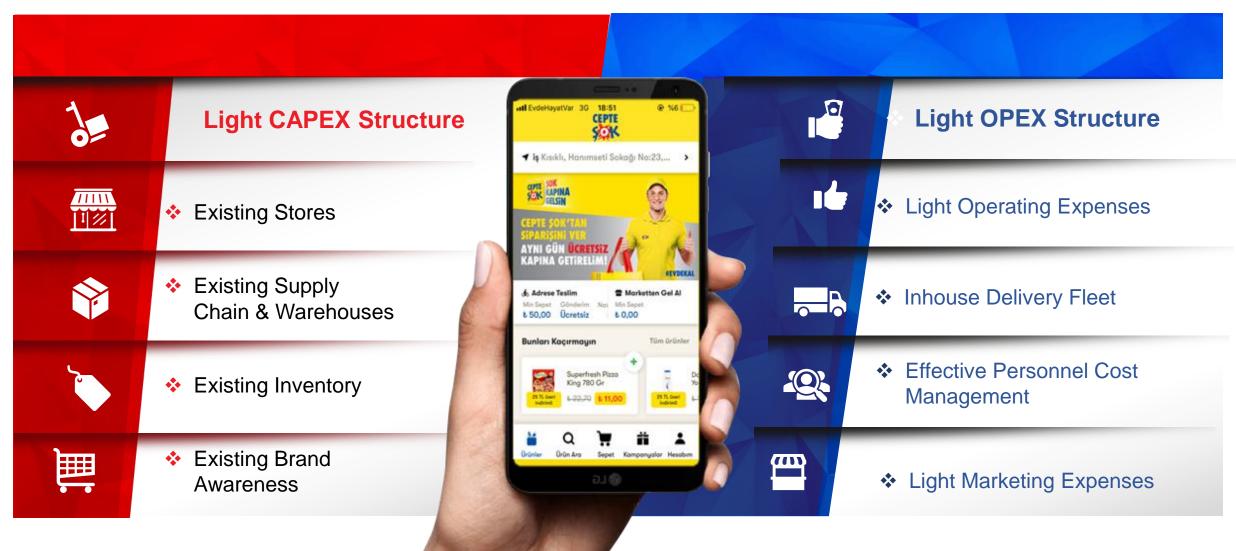






Cepte ŞOK (Şok in Mobile) Business Model





Cepte ŞOK (Şok in Mobile) Next Steps



Next Steps



Increasing delivery capacity w/h light CAPEX spending



Improving customer experience through operational excellence



Increasing number of customer through investing in ATL/BTL marketing



Customer retention through «Loyalty Program»



Online Loyalty Program



Earning & Using «Şok Stars»

- Easy to earn and spend
- Earn 1 «Şok Star» for loading each 100TL on the wallet
- ♦ 1 Şok Star = 1 TL
- Spend your stars both in online channel & stores with QR code







HER 100 TL'LIK YÜKLEMENE 1 TL DEĞERINDE ŞOK YILDIZ KAZAN

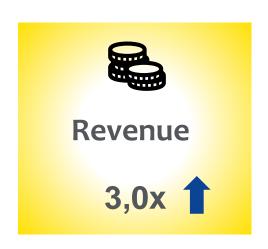


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MAĞAZADA
HARCA!



Cepte ŞOK KPI's 2022 Q1 vs 2021 Q1











Sustainability Performance



ENVIRONMENT



Reusable Boxes Project

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Electricity
Consumption

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Female Male

49% 51%





SOCIAL









Vertical Integration in Agri- Business



Supporting Turkish Agriculture & Farmers



Value Creation For All Stakeholders



Contributing To Economy



Controlling the end-to-end process- From cultivation to harvest



Agenda















2022 Revised Guidance



	Initial	Revised
Net Sales	45% (+/- 5%)	65% (+/- 5%)
EBITDA Margin (incl. IFRS 16)	9,0% (+/- 0,5%)	9,0% (+/- 0,5%)
Capex	~ 1,5 billionTL (+/- 100 million TL)	~ 1,6 billion TL (+/- 100 million TL)





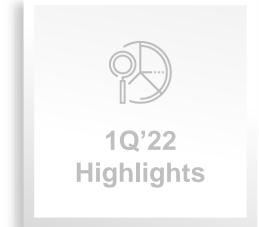






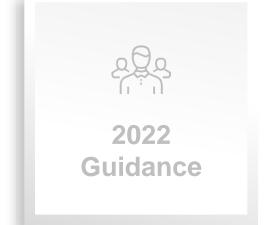
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Consolidated Income Statement Summary



	Excl. IFRS 16			Incl. IFRS 16			
million TL	1Q'21	1Q'22	△ (%)	1Q'21	1Q'22	∆ (%)	
Not Color	C 277 0	40 400 4	FO 00 /	C 277 0	40 400 4	FO 00/	
Net Sales	6.377,0	10.196,4	59,9%	6.377,0	10.196,4	59,9%	
Gross Profit	1.495,0	2.507,4	67,7%	1.495,0	2.507,4	67,7%	
Gross Profit %	23,4%	24,6%	1,1 Ppt	23,4%	24,6%	1,1 Ppt	
Marketing, selling & GA expenses (-)	(1.185,7)	(1.998,2)	68,5%	(1.083,6)	(1.854,5)	71,1%	
Amortisation	(71,3)	(91,5)	28,3%	(191,0)	(241,0)	26,2%	
Marketing, selling & GA expenses (-) (Excl Amortisation)	(1.114,4)	(1.906,7)	71,1%	(892,5)	(1.613,6)	80,8%	
EBITDA	380,6	600,7	57,8%	602,5	893,8	48,4%	
EBITDA %	6,0%	5,9%	-0,1 Ppt	9,4%	8,8%	-0,7 Ppt	
Operating Profit (EBIT)	154,0	381,5	147,7%	256,2	525,2	105,0%	
Income from investing activities	32,8	40,9	24,6%	32,8	40,9	24,7%	
Financial Expense	(38,7)	(60,0)	55,0%	(177,7)	(250,9)	41,2%	
Profit / (Loss) Before Tax	148,2	362,4	144,6%	111,3	315,2	183,1%	
Net Profit / (Loss) for the Period	113,4	288,2	154,2%	83,7	250,3	198,9%	



Consolidated Balance Sheet Summary



	Excl. II	FRS 16	Inc. IFRS 16		
million TL	31.12.2021	31.03.2022	31.12.2021	31.03.2022	
Cash & cash equivalents	1.343,8	1.139,8	1.343,8	1.139,8	
Trade receivables	100,0	73,0	100,0	73,0	
Inventories	2.849,4	4.319,5	2.849,4	4.319,5	
Other current assets	81,4	160,4	76,7	155,0	
Total Current Assets	4.374,5	5.692,7	4.369,8	5.687,3	
Property & equipment	1.828,8	2.124,1	1.828,8	2.124,1	
Intangible assets	703,7	703,5	703,7	703,5	
Other non-current assets	177,8	198,0	2.832,6	3.024,2	
Non-Current Assets	2.710,3	3.025,5	5.365,1	5.851,8	
Total Assets	7.084,7	8.718,2	9.734,8	11.539,1	

Consolidated Balance Sheet Summary



	Excl. II	FRS 16	Inc. IFRS 16		
million TL	31.12.2021	31.03.2022	31.12.2021	31.03.2022	
Short term financial liabilities	0,7	0,0	0,7	0,0	
Trade payables	5.321,4	6.736,6	5.321,4	6.736,6	
Other current payables	785,2	722,0	1.743,7	1.764,3	
Total Current Liabilities	6.107,3	7.458,6	7.065,8	8.500,9	
Total Non Current Liabilities	122,2	117,9	2.173,2	2.293,7	
Shareholder's equity	859,5	1.153,3	500,5	756,5	
Non-controlling interests	(4,3)	(11,6)	(4,6)	(12,0)	
Total Equity	855,2	1.141,7	495,9	744,5	
Total Liabilities and Equity	7.084,7	8.718,2	9.734,8	11.539,1	

Consolidated Cash Flow Summary



	Excl. IFRS 16		Inc. IFRS 16	
million TL	31.12.2021	31.03.2022	31.12.2021	31.03.2022
Profit/(loss) from continued operations	444,7	288,2	318,9	250,3
Adjustments related to reconciliation of net profit / (loss) for the period	856,5	301,9	1.976,7	633,0
Cash generated by / (used in) operations before changes in working capital	1.301,3	590,1	2.295,6	883,3
Changes in working capital :	(76,4)	(60,0)	(74,0)	(59,3)
Cash used in operations	1.224,9	530,2	2.221,5	824,0
Taxes, Payments for lawsuits, retirement benefits and unused vacs. etc.	(84,0)	(327,9)	(84,0)	(327,9)
A- Net cash generated by operating activities:	1.140,9	202,2	2.137,6	496,1
Purchases of property and equipment	(777,0)	(384,7)	(777,0)	(384,7)
Purchases of intangible assets	(19,9)	(2,2)	(19,9)	(2,2)
Free Cash Flow	344,0	(184,6)	1.340,7	109,2
Other	134,1	41,3	135,7	41,3
B-Net cash used in investing activities	(662,8)	(345,5)	(661,1)	(345,5)
C-Net cash (used in) / generated from financing activities	(283,4)	(60,7)	(1.281,7)	(354,5)
NET CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C)	194,7	(204,0)	194,7	(204,0)
D.CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	1.149,1	1.343,8	1.149,1	1.343,8
E.CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD (A+B+C+D)	1.343,8	1.139,8	1.343,8	1.139,8



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